

Lessons Learned from Tokenization in Practice

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Outline

- High level aims of my token-based project (Ocean Protocol)
- Early design iterations
- Learnings, towards an improved methodology
- Emergence of TE community
- Deployment / verification of design
- Learnings since initial design / deployment / verification

The image features a microscopic view of several large, spherical cells, likely yeast or fungi, against a teal background. Each cell is filled with numerous smaller, clear vesicles or organelles. A dark grey rectangular box is centered over the image, containing the text 'High-level aims' in white. In the bottom right corner, there is a logo consisting of a grid of dots above the word 'ocean' in a lowercase, sans-serif font.

High-level aims

The world's most valuable resource



Data and the new rules
of competition

Silo mo' data



Mo' accuracy



Mo' \$

Default incentive:
hoard the data

**“Show me the incentive
and I will show you the outcome.”**

-Charlie Munger

**You can get people to do stuff
by rewarding them with tokens.**

This is a superpower.





Change the incentives!

~~Site~~ Pool mo' data



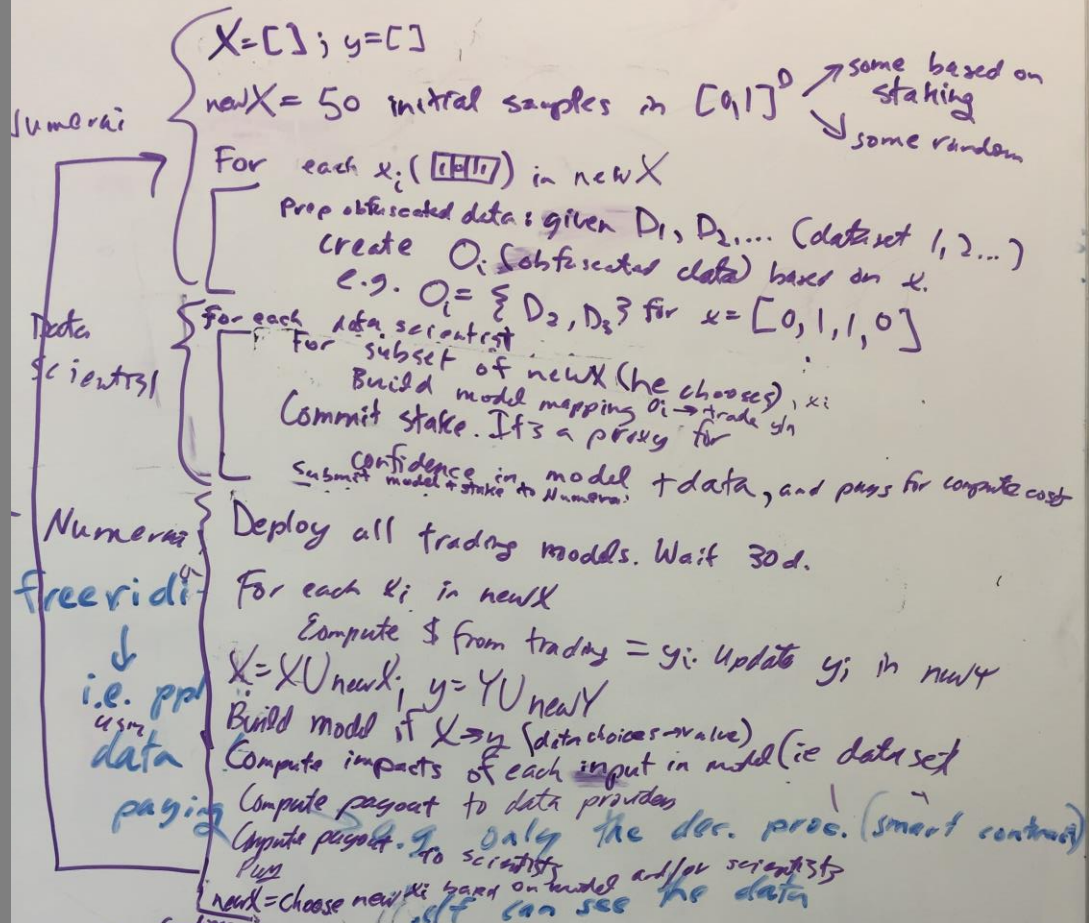
Mo' accuracy



Mo' \$

A microscopic view of several large, circular cells, likely yeast or similar microorganisms, against a teal background. Each cell is filled with numerous smaller, clear, spherical structures, possibly representing internal organelles or early-stage design iterations. A dark grey rectangular box is centered over the image, containing the text 'Early design iterations' in white, bold, sans-serif font.

Early design iterations



low friction
 high friction price
 unfair? Hard to tell

cost

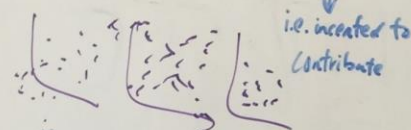
high friction submit
 low friction price
 optimally fair/transparent

- homomorphic encr.
- 2kp to trustless computing
- inted/ms secure enclaves
- latent variable obfuscation / GANs

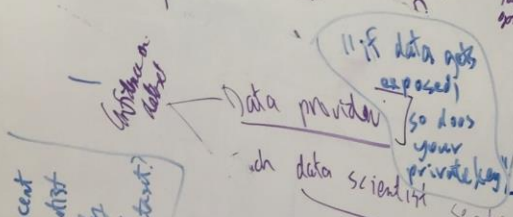
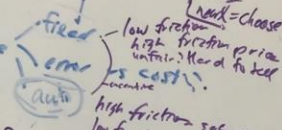
Goals:

1. Healthy ecosystem ^{initially} - long term
2. Maintain ethics/values → governance

- Data is open (but obfuscated)
- Avoid need for TTP to see data when company
- How to get people compensated w/o freeriding



- How to price data
 - fungible
 - non-fungible



- How to incent data scientist to accurately reflect their belief in dataset?
- Feature eng on plaintext data
- Data scientist predicts rel. impact
- Data scientist chooses % of returns to all data to each dataset
- Rel impact
- VMs for modeling w/ permissioned
- Trust system

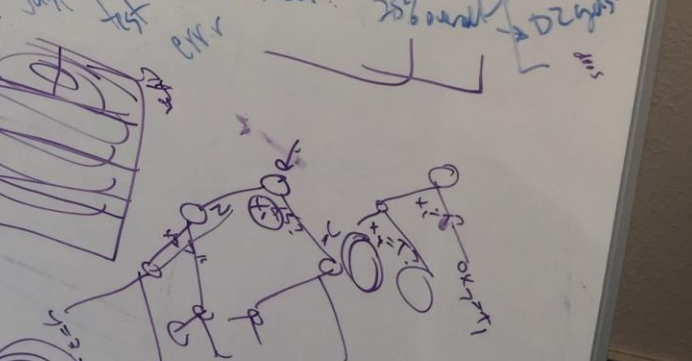
for subset of newK (he chooses), x_i
 Build model mapping $0 \rightarrow \text{trade}$ in
 Commit stake. It's a proxy for
 confidence in model + data, and pays for com
 Submit model + stake to Numeraire
 Deploy all trading models. Wait 30d.
 For each k_i in newK
 Compute $\$$ from trading = y_i . Update y_i in newK
 $X = XU_{newK}$, $y = YU_{newK}$
 Build model $f(X) = y$
 Compute impacts of each input in model (ie dataset)
 Compute payout to data providers
 Compute payout to scripters
 Only the dec. price (smart con
 can see the data)

homomorphic encr.
 2kp to trustless computing
 intel/ms secure enclaves
 latent variable obfuscation / GMMs

data stakes

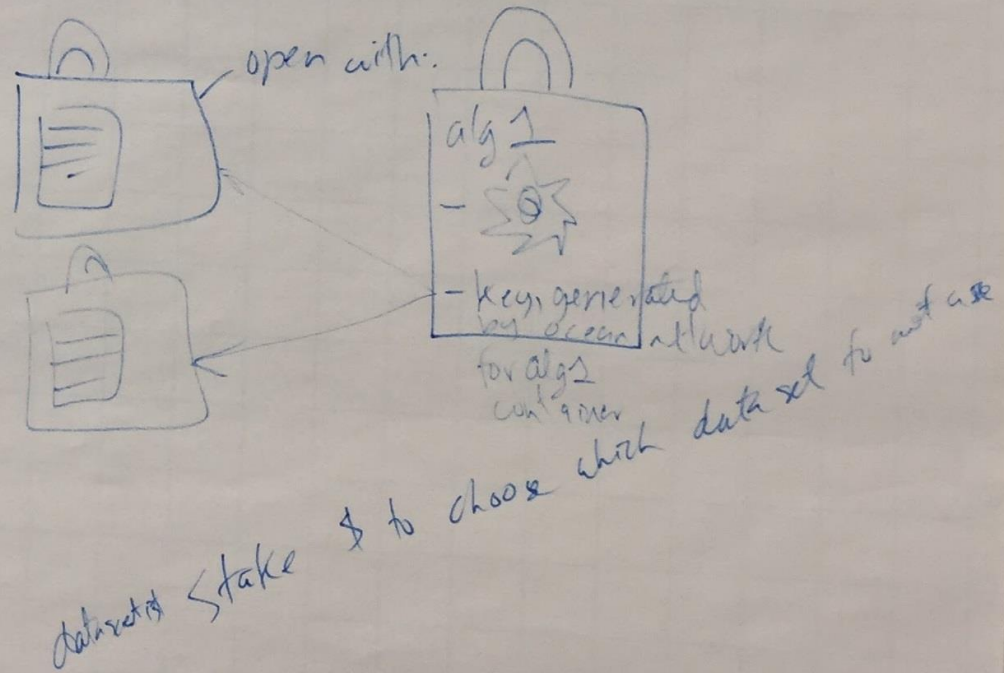
50000
10000
10
5

- K8s
 - system for privacy



- MLM on datasets
- Security for usage of dataset. Data scientists hold or stake to use.



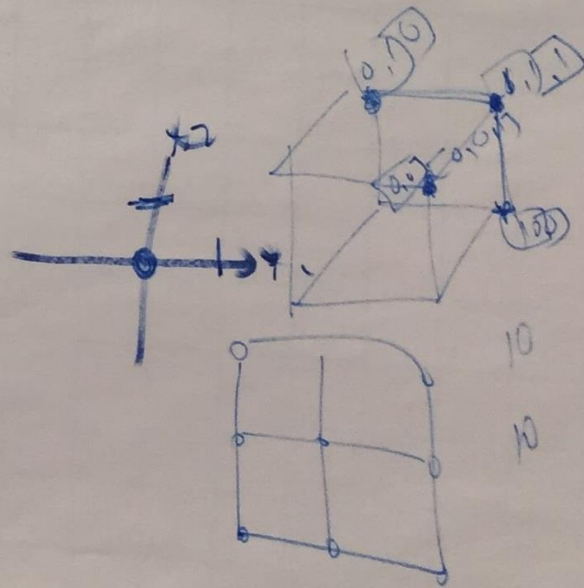


Challenge

- w/o 1.1: how to ~~pay~~ pay per dataset
- w/ 1.1: feels wrong.

10 staked dataset to models

1
2
3
4
5
6
7
8
9
10



Data boundary Multi-level auction, ^{user} supplier set price

1. ~~\$20K~~ I have 1K mils, bidders please
2. Auction happens

highest bid →

2nd-highest bid →

\$10K	now
\$6K	in 2 mo
\$3K	in 2 mo
\$1K	in 3 mo

When you set to see if pre-set conditions based on top bid, #2 bid, ...

TOP 3 bids get data now; rest in 1-6 mos"

And: in 6 mos: data is set free.

Marketplace for obfuscating data

"Obfuscated data is only usable by Numerous itself"

Steemit / MLM

- post content, - post data, get tokens
- send token to upvote
- if others upvote, you get tokens

Pooling with ~~user~~ supplier-set price

1. Supplier says: total price \$20K. Top bidders in pool get data now.

2. Rest get data later.

\$20K set by supplier

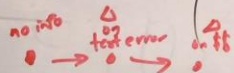
10K	
7K	
\$22K	
1K 2K	

these folks get data now

others get data in 1 mo or 6 mos (data set free)

graduated DT's 1 mo, 2 mos, ...

Engagements / Incentives



data → distance

fix price up-front

- a " a

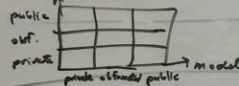
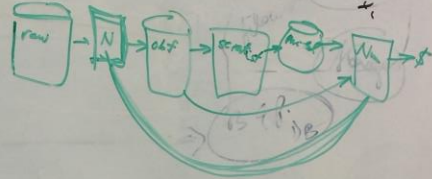
+ reputation (subjective)

1. You have \$10K staked in a wallet
 - 1/10000 missing wallet
 - each key is a percent hash of a row of data (HD wallet)
2. Ability to compute a key from data is public
3. ∴ if any data is made public, then anyone can open my wallet & get \$10K



Stake

model params visible for data supplier
 data visible for scientist
 data private - model params private

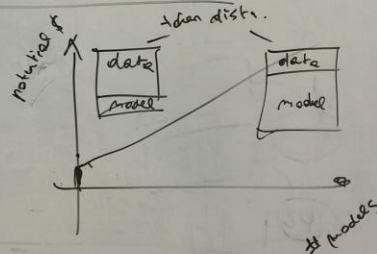


co-owner of \$

or Home Markets?

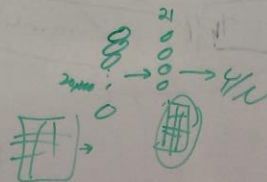
Tokenizing Access to Data Revenue, Fixed Supply

- Each dataset has its own tokens. Fixed supply
- "ICO a dataset"
- When data is purchased for usage, \$ is split according to token ownership



Tokenizing Access to Data Itself

- e.g. 100 tokens. You can access the data if you own the token.

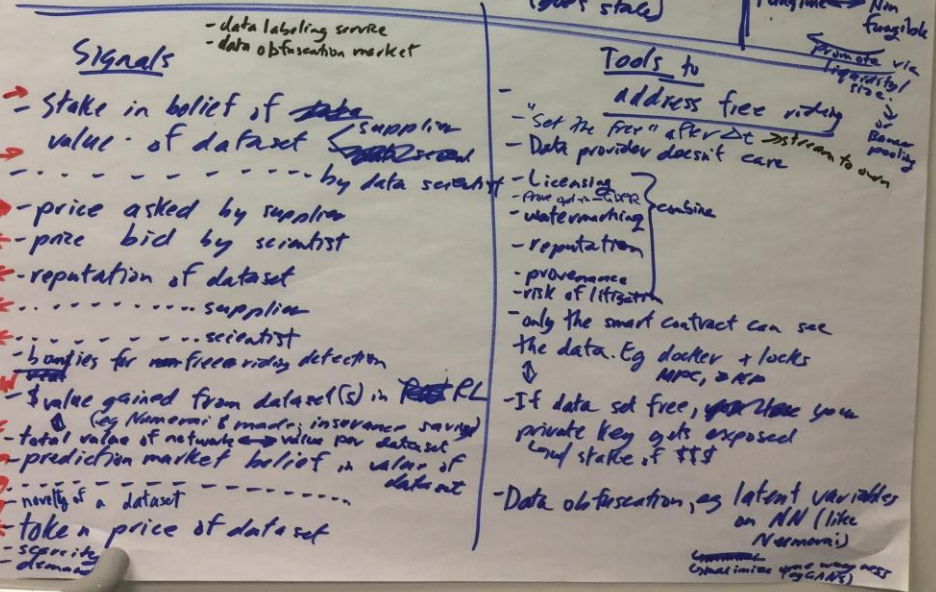


Challenges

- 0. Generate data.
- 1. How to ensure supplier gets paid w/o losing ability to get paid in future. "Free riding" "Privacy" "Copy vs title"

2. Friction in pricing (How w/ to price) — overall price
 — relative impact per dataset

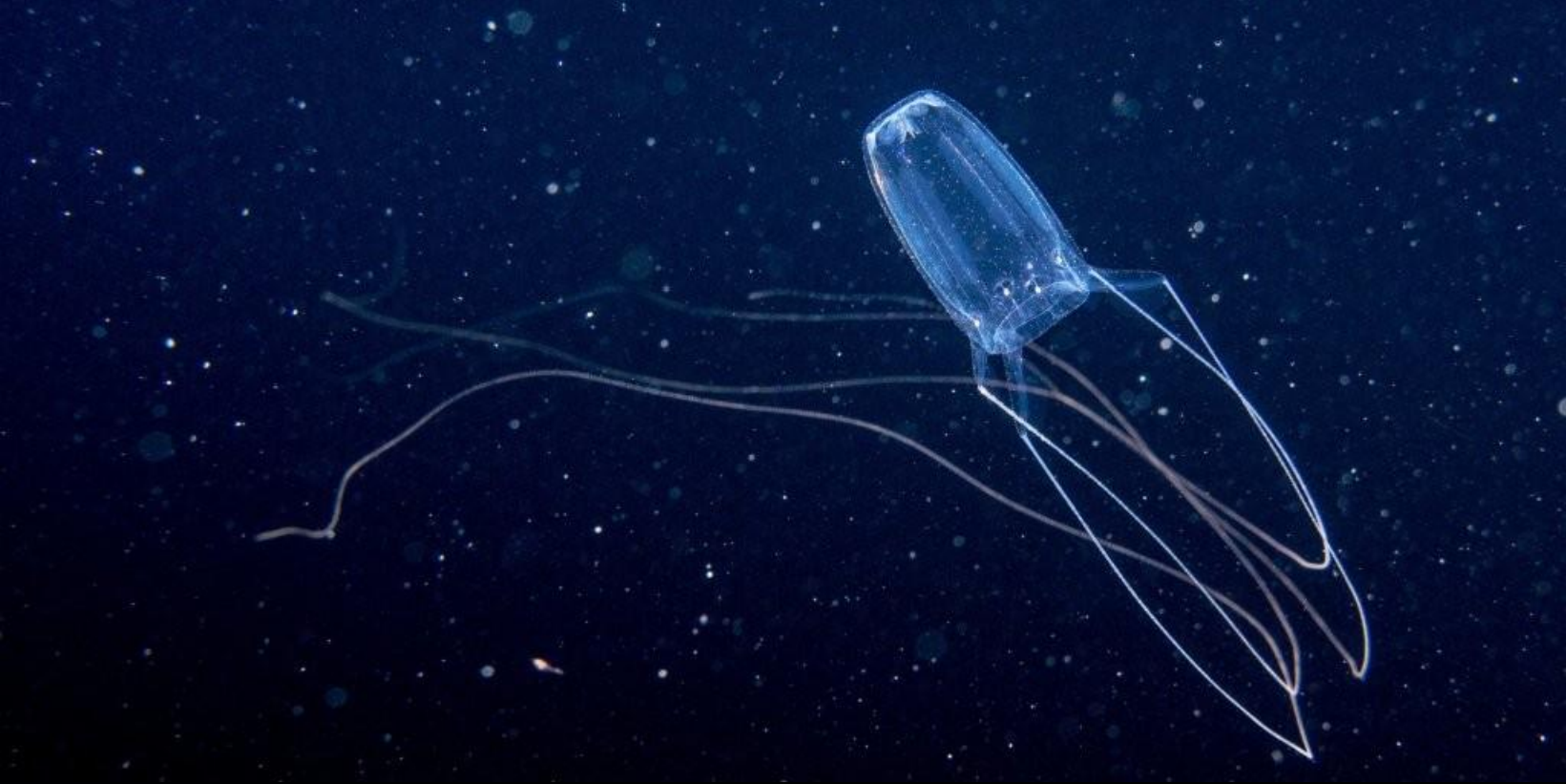
Static ↔ Dynamic dataset (goes stale)



Fungible ↔ Non fungible
 Promote via reputation score
 or Bonus pooling

A microscopic view of several large, spherical cells, likely yeast or similar microorganisms, against a teal background. The cells are filled with numerous smaller, clear vesicles or organelles. A dark grey rectangular box is centered over the image, containing white text.

**Lessons from early iterations,
towards an improved method**



Early iterations:
Flailing

**Can we
structure this
better?**

Realization: Tokenized Ecosystems Are a Lot Like Evolutionary Algorithms!

What	Tokenized ecosystem	Evolutionary Algorithm
Goals	Block reward function E.g. "Maximize hash rate"	Objective function E.g. "Minimize error"
Measurement & test	Proof E.g. "Proof of Work"	Evaluate fitness E.g. "Simulate circuit"
System agents	Miners & token holders (humans) In a network	Individuals (computer agents) In a population
System clock	Block reward interval	Generation
Incentives & Disincentives	You can't control human, Just reward: give tokens And punish: slash stake	You can't control individual, Just reward: reproduce And punish: kill

**We can approach token design
as optimization design.**

**How do you do Optimization
Design??**



Steps in Optimization Design

- 1. Formulate the problem.** Objectives, constraints, design space.
- 2. Try an existing solver.** If needed, try different problem formulations or solvers.
- 3. Design new solver?**

1. Formulation of an optimization problem

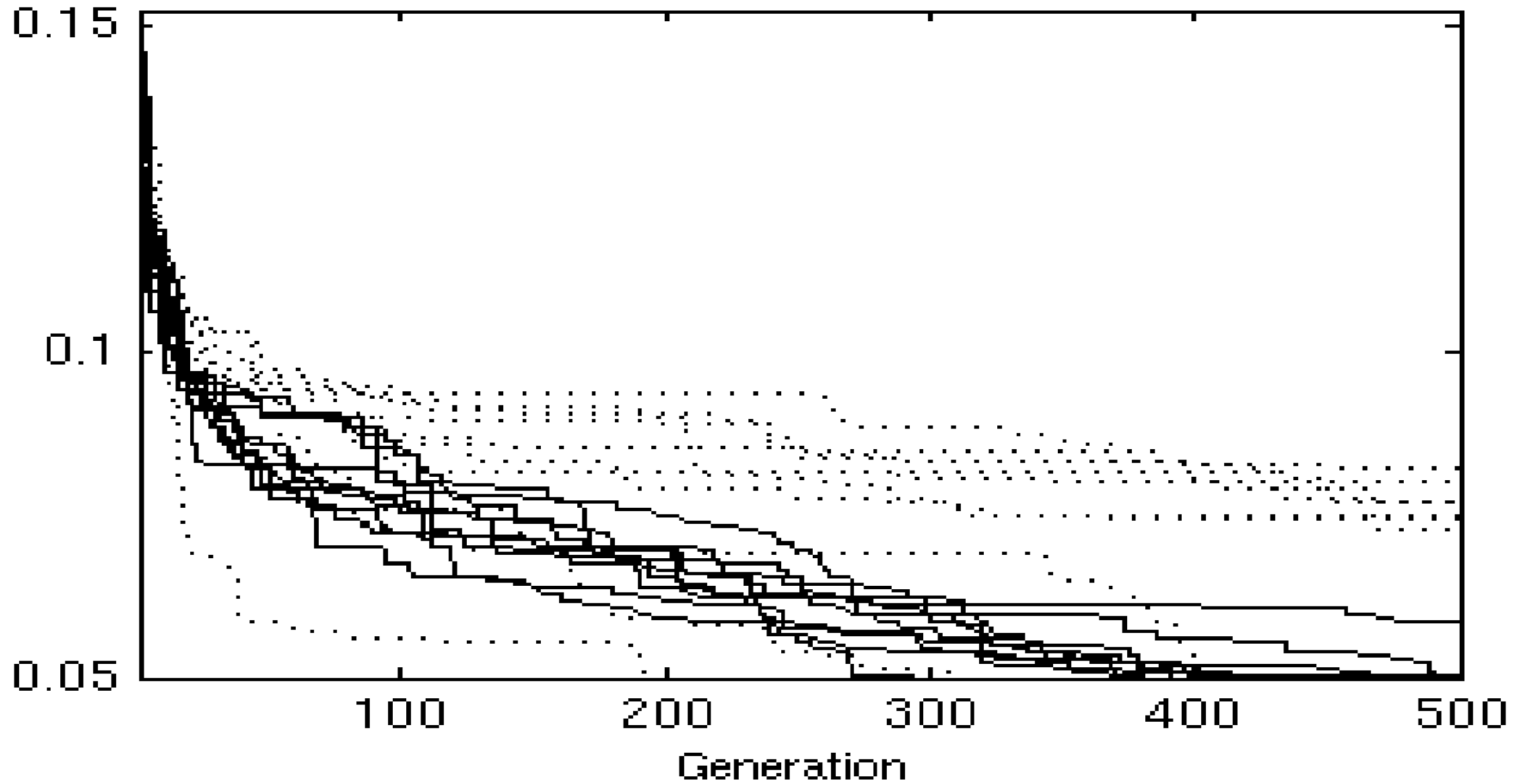
Objectives & constraints in a design space

The algorithm's aim is formulated as a constrained multi-objective optimization problem

$$\begin{aligned} \text{minimize} \quad & f_i(\phi) & i = 1 \dots N_f \\ \text{s.t.} \quad & g_j(\phi) \leq 0 & j = 1 \dots N_g \\ & h_k(\phi) = 0 & k = 1 \dots N_h \\ & \phi \in \Phi \end{aligned} \tag{1}$$

where Φ is the “general” space of possible topologies and sizings. The algorithm traverses Φ to return a Pareto-optimal

2. Try an existing solver. Does it converge?



3. Design new solver

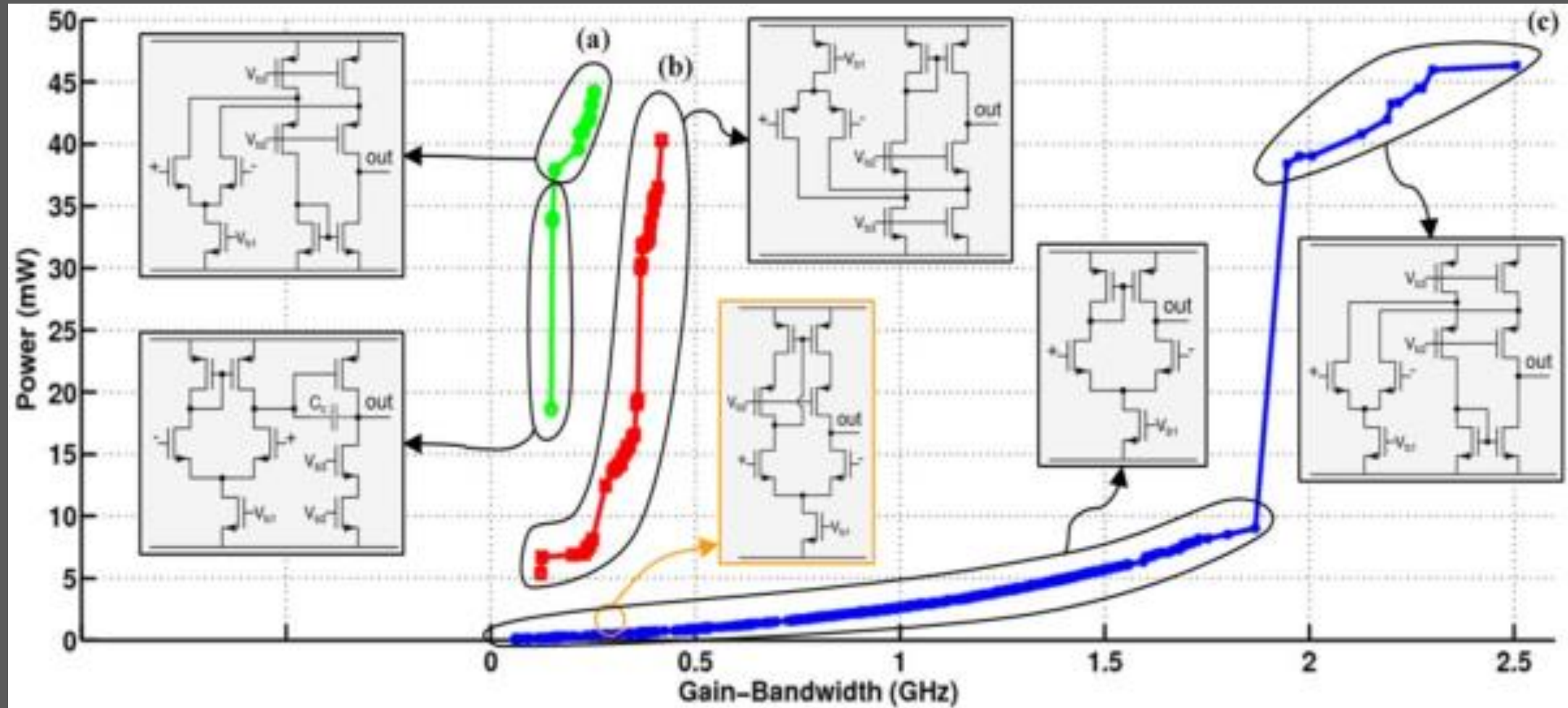
TABLE II
PROCEDURE SANGRIA OPTIMIZATION()

Inputs: $D, N_a, K, N_L(k)$
Outputs: d^*

1. $N_{gen} = 0; P = \emptyset, P_{all} = \emptyset$
2. while stop() $\neq True$:
3. if $(N_{gen} \% N_a) = 0$:
4. if $|P| < K$:
5. $P_{|P|+1} = \emptyset$
6. $P_0 = \text{SpaceFillIndividuals}(N_L(k), N_D, D)$
7. for $k = 1$ to $|P|$:
8. $P_k = \text{SelectParents}(P_k, P_{k-1}, N_L(k))$
9. $P_{k,j} = \text{UpdateLocalOptState}(P_{k,j}, k), j = 1$ to $|P_k|$
10. $P_{all} = \text{unique}(P_{all} \cup P)$
11. $P_{|P|} = P_{|P|} \cup \text{InnerOptimize}(P_{all}, D, k)$
12. $d^* = d_i$ in P_{all} with highest Y or Cpk
13. $N_{gen} = N_{gen} + 1$
14. return d^*

and all individuals encountered so far in the search, P_{all} .
Lines 2–13 are the generational loop, which repeats until stop

Example of a Successful Outcome



Token Design as Optimization Design



Steps in *Token* Design

- 1. Formulate the problem.** Objectives, constraints, design space.
- 2. Try an existing pattern.** If needed, try different formulations or solvers.
- 3. Design new pattern?**

1. Formulate the Problem

(a) Ask

- Who are my potential **stakeholders**?
- And what do each of them **want**?
- What are possible **attack vectors**?

(b) Translate those into objectives and constraints.

2. Try Existing Patterns

1. Curation
2. Proofs of human or compute work
3. Identity
4. Reputation
5. Governance / software updates
6. Third-party arbitration
7. ...

2.1 Patterns for Curation

- **Binary** membership: Token Curated Registry (TCR)
- **Discrete-valued** membership: Stake Machines
- **Continuous-valued** membership: Curation Markets characterized by bonding curve
- **Hierarchical** membership: each label gets a TCR
- **Work** tied to membership: Proofed Curation Market
- **Non-fungible** tokens: Re-Fungible Tokens



Case Study: Analysis of Bitcoin



Bitcoin objective function

Objective: Maximize security of network

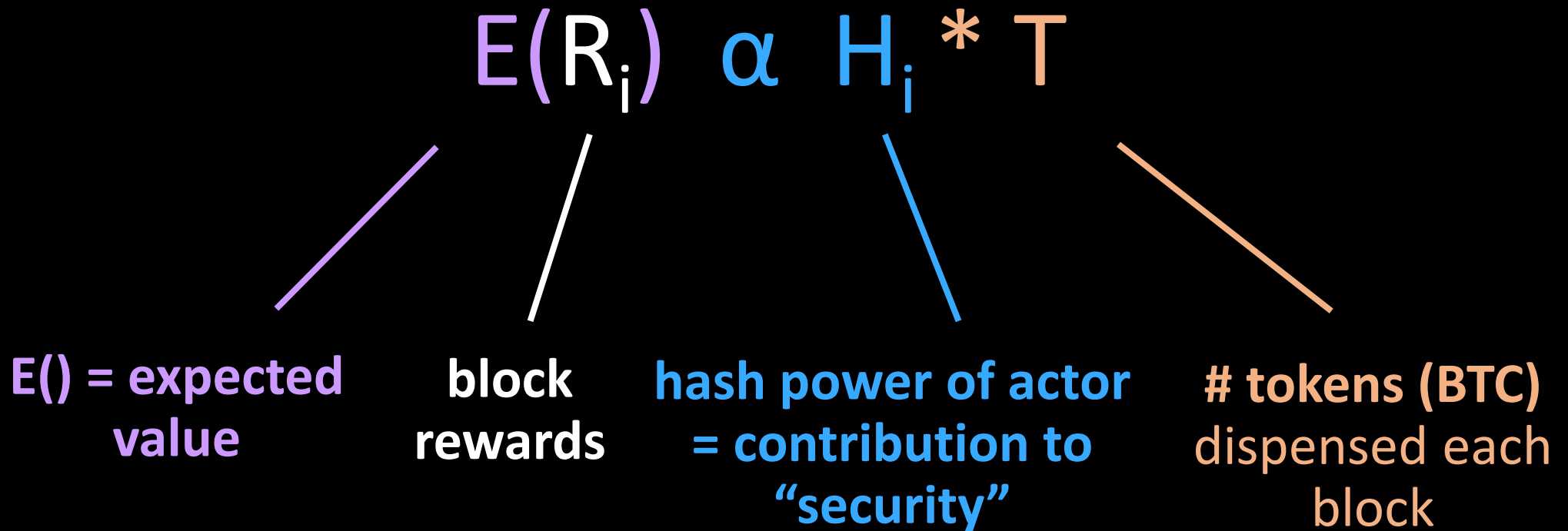
- Where “security” = compute power
- Therefore, super expensive to roll back changes to the transaction log



Bitcoin objective function

Objective: Maximize security of network

- Where “security” = compute power
- Therefore, super expensive to roll back changes to the transaction log



Result of Bitcoin's objective function:

People are maximizing security! = Maximizing electricity

More power than USA by mid 2019





Case Study: Design of Ocean

1. Formulate the Problem:

(a) Who are stakeholders? What do they want?

Key stakeholders in Ocean ecosystem

Stakeholder	What value they can provide	What they might get in return
Data/service provider, data custodian, data owner	Data/service (market's supply)	Tokens for making available / providing service
Data/service referrers, curators. Includes exchanges and other application-layer providers.	Data/service (via a provider etc), curation	Tokens for curating
Data/service verifier. Includes resolution of linked proofs on other chains	Data/service (via a provider etc), verification	Tokens for verification
Data/service consumer	Tokens	Data/service (market's demand)
Keepers	Correctly run nodes in network	Tokens for chainkeeping



1. Formulate the problem:

(b) Translate into objectives and constraints

Objective function: maximize supply of relevant data

Token rewards if: supply relevant data

Token rewards if: supply data, and curate it

1. Formulate the problem:

(b) Translate into objectives & constraints

Constraints = checklist:

- For priced data, is there incentive for supplying more? Referring?
- For priced data, good spam prevention?
- For free data, is there incentive for supplying more? Referring?
- For free data, good spam prevention?
- Does the token give higher marginal value to users of the network versus external investors? Eg Does return on capital increase as stake increases?
- Are people incentivized to run keepers?
- Is it simple? Is onboarding low-friction?

2. Try Existing Patterns

Some patterns:

1. Actor registry
2. Data registry
3. Actor registry + data registry
4. Data registry + free-as-in-beer data curation market.
Curation: Pay tokens to listen.

2. Try existing patterns: evaluate on objectives & constraints. None passed...

Key Question	1	2	3	4
For priced data: incentive for supplying more? Referring?	✗	≈	✓	≈
For priced data: good spam prevention?	≈	✓	✓	✓
For free data: incentive for supplying more? Referring?	✗	≈	✗	✓
For free data: good spam prevention?	≈	✓	≈	✓
Does token give higher marginal value to users of the network, vs external investors? Eg Does return on capital increase as stake increases?	✓	✓	✓	✓
Are people incentivized to run keepers?	≈	≈	✓	✓
It simple? Is onboarding low-friction? Where possible, do we use incentives/crypto rather than legal recourse?	✓	✓	≈	≈

3. Try **New** Patterns

Some patterns:

1. Actor registry
2. Data registry
3. Actor registry + data registry
4. Data registry + free-as-in-beer data curation market. Curation: Pay tokens to listen.
5. **Data registry + free data curation market. Curation: Stake tokens as belief in reputation. Auto CDN.**
6. **Actor registry + free&priced data curation market. Curation: Stake tokens as belief in reputation. Auto CDN. “Proofed Curation Market”**

3. Try **new** patterns: evaluate on objectives & constraints

Key Question	1	2	3	4	5	6
For priced data: incentive for supplying more? Referring?	✗	≈	✓	≈	≈	✓
For priced data: good spam prevention?	≈	✓	✓	✓	✓	✓
For free data: incentive for supplying more? Referring?	✗	≈	✗	✓	✓	✓
For free data: good spam prevention?	≈	✓	≈	✓	≈	✓
Does token give higher marginal value to users of the network, vs external investors? Eg Does return on capital increase as stake increases?	✓	✓	✓	✓	✓	✓
Are people incentivized to run keepers?	≈	≈	✓	✓	✓	✓
It simple? Is onboarding low-friction? Where possible, do we use incentives/crypto rather than legal recourse?	✓	✓	≈	≈	✓	✓

Objective: maximize supply of relevant data

- Reward curating data (staking on it) + making it available
- New pattern: Proofed Curation Market

$$E(R_{ij}) \propto \log_{10}(S_{ij}) * \log_{10}(D_j) * T * R_i$$

Expected
reward for user
 i on dataset j

S_{ij} = predicted popularity
= user's curation market
stake in dataset j

D_j = proofed popularity
= # times made dataset
available

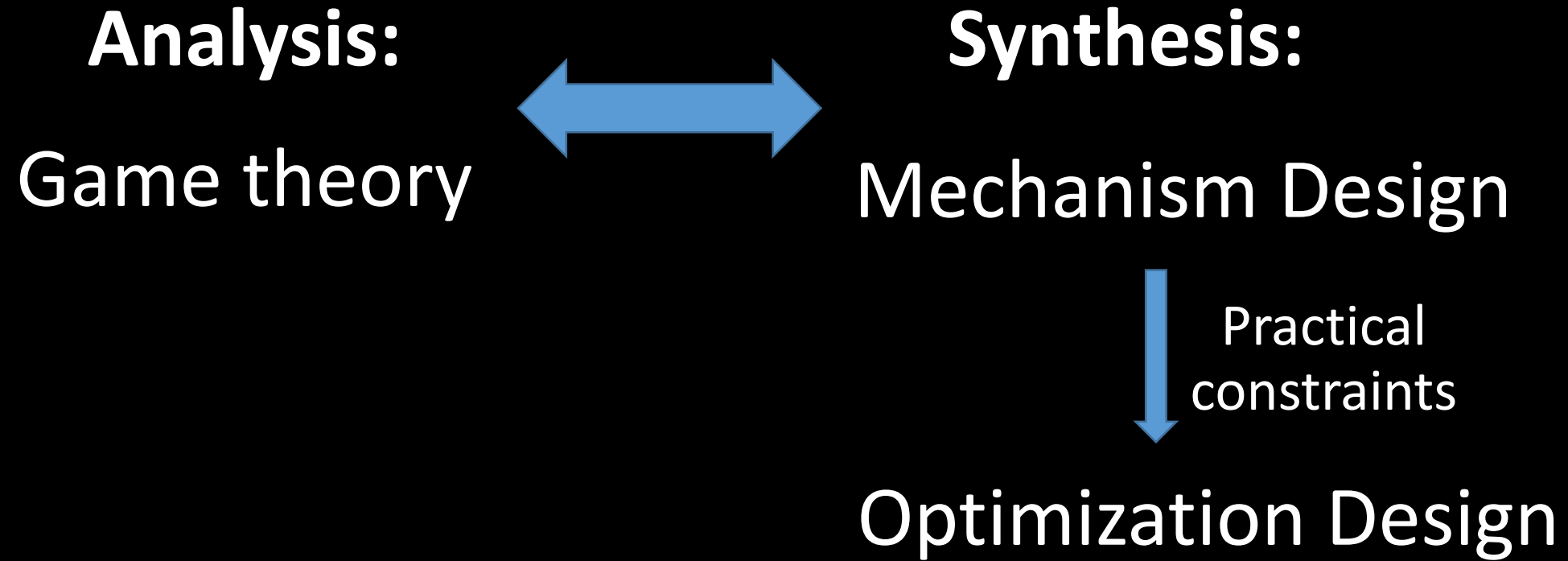
tokens
during
interval

The background of the image is a microscopic view of a liquid containing numerous small, spherical bubbles. The lighting is warm, creating a golden-brown hue. A dark, semi-transparent rectangular box is centered over the image, containing the text "Token Engineering" in a white, bold, sans-serif font.

Token Engineering

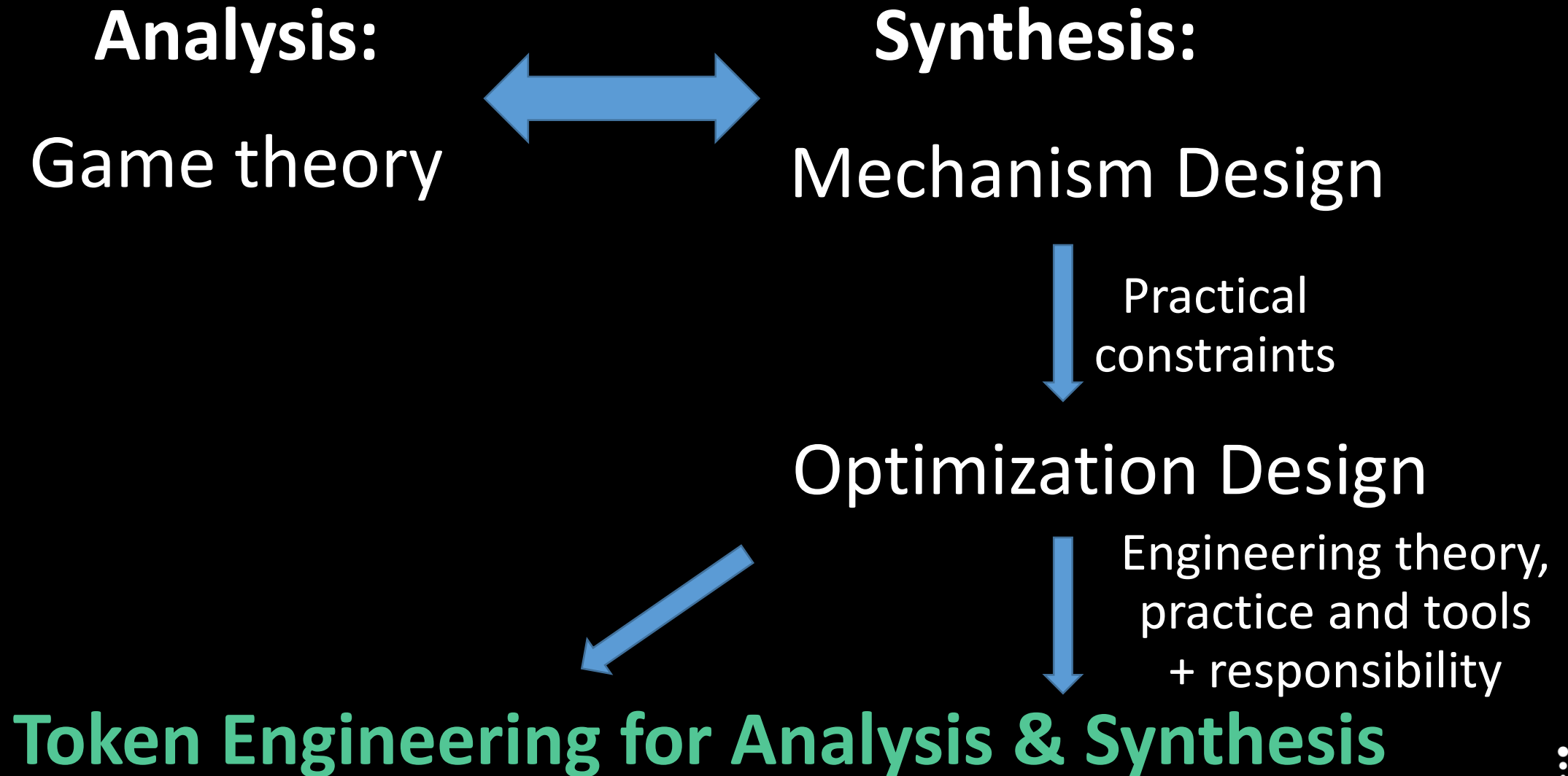
Design of Tokenized Ecosystems

From Mechanism Design to *Token Engineering*



Design of Tokenized Ecosystems

From Mechanism Design to *Token Engineering*



Engineering



is the creative application of science,
mathematical methods, and empirical
evidence

to the innovation, design, construction,
operation and maintenance

of structures, machines, materials, devices,
systems, processes, and organizations.

Engineering Responsibility



Engineering has

Theory,
Practice,
Tools,
Responsibility



- Electrons : Electrical Engineering
- Tokens : Token Engineering

Science \leftrightarrow Engineering

- **Engineering** is about building things that work.
- **Science** is about contributing new knowledge.
- They're complementary.

Therefore **token engineering** is complementary to the science of **cryptoeconomics / token economics**.

A microscopic view of several large, circular cells, likely yeast or fungi, against a teal background. Each cell is filled with numerous smaller, clear, spherical structures, possibly spores or organelles. A dark, semi-transparent rectangular box is centered over the image, containing the text 'Emergence of TE Community' in white, bold, sans-serif font.

Emergence of TE Community

TE → TE Community

- A pleasant surprise to me: “Token Engineering” resonated with a *lot* of people
- And many new connections for me.
- Many amazing conversations.
- **A collective realization: we need to share knowledge, to learn from each other!**

1st TE event Berlin, Apr 2, 2018



More TE Meetups!



RAIDU **GOL** **IDNOW**

ME → IDNOW → GOL

App sec. Clarif. REC-gov REC AAC

block reward

maximize supply of ID attestation at each identity level

constraints: GDPR Compliance
minimize/prevent bribery to claimers
constraints: ID's attestation are actually useful by individuals in getting verifier

constraints: standards aligned
constraints: privacy Risk → Min

constraints: prevents spam

constraints: Colusion - minimize

constraints: Incentives for Services

constraints: off-chain storage reward

1 2 3 4 5 6 7 8 9

✓	✓	✓	✓	✓	✓	✓	✓	✓
✓	✓	✓	✓	✓	✓	✓	✓	✓
×	×	✓	✓	×	✓	✓	✓	✓
×	✓	✓	✓	✓	✓	✓	✓	✓
×	×	✓	✓	×	✓	✓	✓	✓
×	×	×	×	×	✓	✓	✓	✓
✓	✓	✓	✓	✓	✓	✓	✓	✓
×	×	×	×	×	×	×	×	×

1. No tokens; off-chain data storage

2. No tokens; "s" shared-state ledger; standardized claims (eg Verif. Claim)

3. #2 + tokens for staking claims
fisherman - challenge/reward prices OK vs KB

4. #3 + tokens for staking attestation.

5. Each claim follows - layered TCR
staking time, # attestations, preferences/intentions

Data: #6 but not self-attest verification for collusion, advanced governance to easily id-fix collusion

Claims: #7 but not self-attest verification for collusion

6. Block reward for each claim; once attested once w/ stake on both sides

Free list for P2P or P2P ledger; no central authority

TE Local Meetup Groups

(The actual meetup.com pages will ty


- [TE Amsterdam](#)
- [TE Berlin](#)
- [TE Budapest](#)
- [TE Hong Kong](#)
- [TE London](#)
- [TE Munich](#)
- [TE NYC](#)
- [TE Stockholm](#)
- [TE San Francisco](#)
- [TE St Petersburg](#)
- [TE Sydney](#)
- [TE Tokyo](#)
- [TE Toronto](#)
- [TE Vancouver](#)
- [TE Vienna](#)
- [TE Zurich/Zug](#)

Mission of the TE Community

To grow TE into an **engineering discipline**

collectively as a community

in a decentralized, permissionless, open-source
fashion that all can contribute to and all can use.

A microscopic view of several large, spherical cells, likely yeast or fungi, against a teal background. Each cell is filled with numerous smaller, clear vesicles or organelles. A dark grey rectangular box is centered over the image, containing the text 'Deployment / Verification of Design' in white, bold, sans-serif font.

Deployment / Verification of Design

Token Verification

1. Human-based

- Share docs / whitepaper, get feedback
- Role-playing in a group game. E.g. Cadence / Joe Costello
- Board games. Think Magic the Gathering

2. Software-based

- Simulation. E.g. CadCad
- Verification. E.g. formal verification tool in Remix

3. Economic

- Release the software / network with ever-increasing skin-in-the-game. E.g. Ocean ramp-up network rewards.
- Bounties++ over time. Eg Cosmos, DutchX
- Testnets with value. Eg Polkadot
- Blockchains as built-in bug-bounty systems. E.g. Bitcoin

Token Re-Engineering is OK!

Example: Synthetix

1. Initial Design : no transaction
2. New design: #2 DeFi app within 6 mos.

A microscopic view of several large, spherical cells, likely yeast or similar microorganisms, against a teal background. Each cell is filled with numerous smaller, clear vesicles or organelles. A dark grey rectangular box is centered over the image, containing white text.

**Learnings since initial design /
deployment / verification**

Company Startups vs. Ecosystem Startups

- 50% of the lessons building a startup apply to tokenized ecosystems.

Company Startups vs. Ecosystem Startups

- 50% of the lessons building a startup apply to tokenized ecosystems.
- But we don't know which 50% (!)

Company Startups vs. Ecosystem Startups

- 50% of the lessons building a startup apply to tokenized ecosystems.
- But we don't know which 50% (!)
- Actually, not quite true, we're starting to build a theory of it...

Startup Knowledge Sources

- Incubators like YES! Delft
- Literature:
 - Paul Graham essays
 - The Lean Startup
 - Zero to One
 - ...
- ... and a million more things now!

Guideline: Order of Operations

Advice from Reid Hoffman (LinkedIn) in BlitzScaling:

Order of operations in bringing a product to scale

1. Prototype (incl token design)
2. Product
3. Distribution (incl virality)
4. Monetization
5. Scale-up

Advice from CZ (Binance):

Only put \$ into distribution / marketing once you have product-market fit. (Summary of above!)

Guideline: Use Platform Startup Tricks

- **Constraint: ecosystem = multi-sided platform. So use startup guidelines for those!**
- It's a chicken and egg (empty network) problem.
- How to solve? Various tricks
 - Trick 1: leverage a pre-loaded ecosystem
 - Trick 2: one sub-network at a time, launched aggressively. E.g. FB per university, Uber per city
 - Trick 3: something that's valuable with just 1 actor. E.g. Instagram filters, LinkedIn resumes.

Guideline: Biz Models

- **Constraint: your system must be open, with \$\$ going to community.**
 - Can't rely on data moats!
 - Yet you still need to eat
- **Solution: Use an emerging “Web3 Business model”. Funding DAOs** are a more extreme-sounding version, which many are trending towards:
 - Grants \$ from network rewards, investment \$ from investors
 - Community members propose projects
 - Community curates which projects receive \$
 - Coordinated in a decentralized community that manages \$ (i.e. a DAO).
 - The entity has a legal basis (a LAO!)
- Examples:
 - Grants: DASH, Decred, MolochDAO
 - Venture: Metacartel Ventures, The DAO 2.0
- **A good ol' Web2 biz model may be fine too! E.g. tx fees** like CryptoKitties.

Guideline: Pet Idea Syndrome

- **Shorten the time to idea, lest you become too attached to it.**
 - This flies in the face of “whitepapers”, which were needed for ICOs
 - But we’re past the ICO era!
 - The new / better reality: create value, *then* (maybe) ask for \$
- Carmack’s extreme-but-cool way: try your idea the day you think of it
 - (Which means set up your environment such that you can)

A microscopic view of several large, spherical cells, likely yeast or fungi, against a teal background. Each cell is filled with numerous smaller, clear, circular structures, possibly spores or internal organelles. A dark grey rectangular box is centered over the image, containing the word "Conclusion" in white, bold, sans-serif font.

Conclusion

Conclusion / Summary of Learnings

- It's not just "design". It's also: build, verify, deploy, maintain, improve (re-engineer).
- Don't invent something new if you don't need to
- Exploit knowledge & processes from other fields
 - Optimization, SW engineering
 - Startups, go-to-market